# EXTENDED TO MAY 16, 2022

JUL 1, 2020

**Return of Organization Exempt From Income Tax** 

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public. ► Go to www.irs.gov/Form990 for instructions and the latest information.

and ending JUN 30, 2021

Department of the Treasury Internal Revenue Service

A For the 2020 calendar year, or tax year beginning

Open to Public Inspection

В	Check if applicable	C Name of organization			D Employer	identifica	ation number
	Addre	NEW YORK HARBOR FOUNDATION, INC.					
	chang Name				27-20	918478	
	chang Initial	Doing business as BILLION OYSTER PROJECT  Number and street (or P.O. box if mail is not delivered to street addre	cc)	Room/suite	E Telephone		
	return Final	10 SOUTH STREET SLIP 7	55)	Nooiii/Suite		458-080	0
	return termir ated		al code		G Gross receipts		4,891,006.
	Amen		al COGE		H(a) Is this a		
	return Applic tion	,			1	rdinates?	
	pendi	SAME AS C ABOVE			H(b) Are all subd		
$\overline{}$	Tax-ex	empt status: $\boxed{X}$ 501(c)(3) 501(c) ( ) $\blacktriangleleft$ (insert no.)	4947(a)(1)	or 527	1 ` ′		st. See instructions
		te: WWW.BILLIONOYSTERPROJECT.ORG	10 17 (4)(1)	01 021	H(c) Group e		
_		<del></del>	ner 🕨	L Year	of formation: 20		State of legal domicile: NY
	art I	Summary	·	1 - 100.	5	,	otato or rogar dormono,
	1	Briefly describe the organization's mission or most significant activities	S: BILLIC	N OYSTER	PROJECT RES	STORES	
Governance	3	OYSTER REEFS TO NY HARBOR THROUGH PUBLIC EDUCATION :					
5	2	Check this box if the organization discontinued its operation	ns or dispo	sed of more	than 25% of its	s net asse	ts.
٥	3	Number of voting members of the governing body (Part VI, line 1a)				3	21
		Number of independent voting members of the governing body (Part \					21
ď	5 5	Total number of individuals employed in calendar year 2020 (Part V, lir					35
į	6	Total number of volunteers (estimate if necessary)					514
Activities &	7 a	Total unrelated business revenue from Part VIII, column (C), line 12					0.
_	, p	Net unrelated business taxable income from Form 990-T, Part I, line 1	1			7b	0.
					Prior Year	·	Current Year
a	8	Contributions and grants (Part VIII, line 1h)			4,240	0,417.	4,503,306.
Ē	9	Program service revenue (Part VIII, line 2g)			4(	0,451.	168,344.
Revenue	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)			- 2	2,608.	1,573.
α	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)			29	9,696.	9,918.
_	12	Total revenue - add lines 8 through 11 (must equal Part VIII, column (A	), line 12)		4,30	7,956.	4,683,141.
	13	Grants and similar amounts paid (Part IX, column (A), lines 1-3)				3,675.	3,000.
	14	Benefits paid to or for members (Part IX, column (A), line 4)				0.	0.
ų	15	Salaries, other compensation, employee benefits (Part IX, column (A),			2,701	1,433.	2,813,537.
Fynancae	16a	Professional fundraising fees (Part IX, column (A), line 11e)				0.	0.
2	g b	Total fundraising expenses (Part IX, column (D), line 25)					
ш	''	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)				1,795.	1,257,739.
		Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 2				5,903.	4,074,276.
_		Revenue less expenses. Subtract line 18 from line 12				1,053.	608,865.
Net Assets or				Be	ginning of Curre		End of Year
sset	ਕੂ 20	Total assets (Part X, line 16)				3,746.	3,196,858.
et A	21	Total liabilities (Part X, line 26)				7,824.	333,844.
Ä	∄ 22 art II	Net assets or fund balances. Subtract line 21 from line 20  Signature Block			2,24	5,922.	2,863,014.
			ina oobodulo	a and atatama	anto and to the h	act of much	rnouledge and balief it is
		Ities of perjury, I declare that I have examined this return, including accompany	-			-	anowieage and belief, it is
tru	e, correc	t, and complete. Declaration of preparer (other than officer) is based on all info /s/ Peter Malinowski	illialion of w	mon preparer		rch 15, 2	022
e:	·n	Signature of officer			Date	1011 13, 2	022
Sig		Peter Malinowski, Executive Director					
He	i e	Type or print name and title					
_		Print/Type preparer's name Preparer's signature		T	Date	Check	PTIN
Pai	d	ALEXANDER LAZZARUOLO  Alexander			3/15/2022	if self-employed	-04
	parer	Firm's name CONDON O'MEARA MCGINTY & DONNELLY LLP	Lazzar	LIBER		SEIN >	13-3628255
	e Only	Firm's address NE BATTERY PARK PLAZA, 7TH FL.	$\mathcal{L}$		FIIII	D LIIV	
J31	Only	NEW YORK, NY 10004			Dhone	no 212-	661-7777
N/a	v the II	RS discuss this return with the preparer shown above? See instruction	<u> </u>		I FIIOIR	110	X Yes No
IVIC	ıy u l <del>e</del> li	To discuss this return with the preparer shown above? See instruction					- 100 (2222)

Ра	Check if Schedule O contains a res	sponse or note to any line in this Part III		X
1	Briefly describe the organization's mission			
		P") MISSION IS TO RESTORE OYSTE	R REEFS TO	
	NEW YORK HARBOR THROUGH PUBLIC	C EDUCATION INITIATIVES.		
2		ficant program services during the year w		
				Yes X No
	If "Yes," describe these new services on			
3	Did the organization cease conducting, of "Yes," describe these changes on School of the second conducting of the second conduction of the second conducting of the second	or make significant changes in how it con- edule O.	ducts, any program services?	Yes X No
4	Describe the organization's program sen	vice accomplishments for each of its three	e largest program services, as measured	by expenses.
	Section 501(c)(3) and 501(c)(4) organization	ions are required to report the amount of	grants and allocations to others, the tota	al expenses, and
	revenue, if any, for each program service			
4a	(Code:) (Expenses \$	3 , 219 , 427 . including grants of \$	) (Revenue \$	168,344.
	SEE SCHEDULE O			
4b	(Code:) (Expenses \$	3,000. including grants of \$	3,000. ) (Revenue \$	)
	SEE SCHEDULE O			
4c	(Code: ) (Expenses \$	including grants of \$	) (Revenue \$	)
4d	Other program services (Describe on Sch (Expenses \$		) (Revenue \$	
4e	Total program service expenses	including grants of \$ 3 , 222 , 427 .	) (Heveline D	ı
		, , .		Form <b>990</b> (2020)

27-2918478

# Form 990 (2020) NEW YORK HARBOR FOUNDATION, INC. Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
-	during the tax year? If "Yes," complete Schedule C, Part II	4	Х	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
Ŭ	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		x
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to	٣		
U		ء ا		x
-	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
_	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		Х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
	Schedule D, Part III	8		Х
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9		Х
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments			
	or in quasi endowments? If "Yes," complete Schedule D, Part V	10		Х
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	Х	
b	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total			
-	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		x
c	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total			
·	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		x
ч	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in	٠٠		
u		11d		x
_	Part X, line 16? If "Yes," complete Schedule D, Part IX			x
	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		_ A
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses	١		x
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII	12a	X	
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		X
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Х
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Х
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		Х
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		Х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		Х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		x
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18	Х	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes."			
	,	19		x
20-	complete Schedule G, Part III  Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		X
20a	·	20a 20b		<del></del>
b O4	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	ZUD		<del> </del>
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			<sub>v</sub>
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		X

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# Form 990 (2020) NEW YORK HARBOR FOUNDATION Part IV Checklist of Required Schedules (continued)

			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	Х	<b></b>
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No," go to line 25a	24a		X
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease	040		
a	any tax-exempt bonds?  Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24c 24d		
	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit	24u		
ZJa	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		Х
h	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and	200		
-	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		Х
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current			
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		Х
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,			
	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
	instructions, for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If			l
	"Yes," complete Schedule L, Part IV	28a		X
	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		X
С	A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If	00-		х
00	"Yes," complete Schedule L, Part IV	28c	х	
29	Did the organization receive more than \$25,000 in non-cash contributions? <i>If</i> "Yes," <i>complete Schedule M</i>	29	Λ	
30		30		х
31	contributions? If "Yes," complete Schedule M  Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If</i> "Yes," <i>complete</i>	<u> </u>		
-	Schedule N, Part II	32		Х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		Х
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			
	Part V, line 1	34		X
35 a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		<del></del>
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			v
20	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		Х
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?	20	Х	
Par	Note: All Form 990 filers are required to complete Schedule O  't V Statements Regarding Other IRS Filings and Tax Compliance	38		
	Check if Schedule O contains a response or note to any line in this Part V			
			Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	3	. 55	
	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable 1b	0		
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
	(gambling) winnings to prize winners?	1c	Х	
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Form 990				FOUNDATION,			
Part V	Statements F	Regarding	Other I	RS Filings an	nd Tax Compliance	(continued)	

			Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,			
	filed for the calendar year ending with or within the year covered by this return 2a 35			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Х	
	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	За		Х
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a			
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		Х
b	If "Yes," enter the name of the foreign country			
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
5а	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Х
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Х
	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit			
_	any contributions that were not tax deductible as charitable contributions?	6a		Х
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts	۵.		
_	were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).	_	v	
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	X	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?  Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required	7b	Λ	
С		7c		х
ч		70		
e	If "Yes," indicate the number of Forms 8282 filed during the year	7e		Х
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		Х
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g	N/A	
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h	N/A	
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the			
	sponsoring organization have excess business holdings at any time during the year?  N/A	8		
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? N/A	9b		
10	Section 501(c)(7) organizations. Enter:			
а	Initiation fees and capital contributions included on Part VIII, line 12 N/A 10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
11	Section 501(c)(12) organizations. Enter:			
	Gross income from members or shareholders N/A 11a			
b	Gross income from other sources (Do not net amounts due or paid to other sources against			
120	amounts due or received from them.)  Section 4047(a)(1) page exempt charitable truste. In the examplesting filing Form 900 in liquid Form 10412	120		
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?  If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12a		
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
	Is the organization licensed to issue qualified health plans in more than one state?  N/A	13a		
-	Note: See the instructions for additional information the organization must report on Schedule O.	100		
b	Enter the amount of reserves the organization is required to maintain by the states in which the			
	organization is licensed to issue qualified health plans			
С	Enter the amount of reserves on hand			
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		Х
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O	14b		
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or			
	excess parachute payment(s) during the year?	15		Х
	If "Yes," see instructions and file Form 4720, Schedule N.			
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		Х
	If "Yes," complete Form 4720, Schedule O.		000	
		Form	990	(2020)

Part VI Governance, Management, and Disclosure
For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

	Check if Schedule O contains a response or note to any line in this Part VI			X
Sec	tion A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year 21			
	If there are material differences in voting rights among members of the governing body, or if the governing			
	body delegated broad authority to an executive committee or similar committee, explain on Schedule O.			
b	Enter the number of voting members included on line 1a, above, who are independent 21			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other			
	officer, director, trustee, or key employee?	2	Х	
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision			
	of officers, directors, trustees, or key employees to a management company or other person?	3		х
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		Х
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		Х
6	Did the organization have members or stockholders?	6		Х
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or			
	more members of the governing body?	7a		х
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or			
	persons other than the governing body?	7b		Х
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
а	The governing body?	8a	Х	
a h	Each committee with authority to act on behalf of the governing body?	8b	X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the	OD		
3	organization's mailing address? If "Yes," provide the names and addresses on Schedule O	9		х
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)	9		
	(mis Section B requests information about policies not required by the internal Revenue Code.)		Yes	No
102	Did the organization have local chapters, branches, or affiliates?	10a	163	X
	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,	iva		
b		10b		
112	and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Х	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.	Ha		
	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Х	
12a	-	12b	X	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes." describe	120		
С	,	12c	х	
40	in Schedule O how this was done	13	X	
13	Did the organization have a written whistleblower policy?	14	X	
14	Did the organization have a written document retention and destruction policy?	14	<u> </u>	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
_		15.	х	
a	The organization's CEO, Executive Director, or top management official	15a		х
b	Other officers or key employees of the organization	15b		21
10-	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).			
10a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a	40-		х
	taxable entity during the year?	16a		Α
D	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation			
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's	401		
800	exempt status with respect to such arrangements? tion C. Disclosure	16b		
17	List the states with which a copy of this Form 990 is required to be filed NY			h.l.
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (Section 501(c)(3)s	only)	avaılal	bie
	for public inspection. Indicate how you made these available. Check all that apply.			
	Own website Another's website X Upon request Other (explain on Schedule O)	_		
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and	tinano	ial	
	statements available to the public during the tax year.			
20	State the name, address, and telephone number of the person who possesses the organization's books and records			
	MARY SOPER, JITASA GROUP - (212) 458-0800			
	1750 W FRONT ST, BOISE, ID 83702			

# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated

**Employees, and Independent Contractors** 

Check if Schedule O contains a response or note to any line in this Part VII

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

See instructions for the order in which to list the persons above.

(A)  Name and title	(B) Average hours per week	box	not cl	Posi heck i ss per id a di	ition more rson i	than o	n an	(D)  Reportable compensation from	(E) Reportable compensation from related	(F) Estimated amount of other
	(list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	compensation from the organization and related organizations
(1) PETER MALINOWSKI	40.00									
EXECUTIVE DIRECTOR				Х				151,632.	0.	27,492.
(2) KATHLEEN MOSHER	40.00									
DIRECTOR PROGRAMS						Х		100,932.	0.	27,924.
(3) MADELINE N. WACHTEL	40.00									
FORMER DEPUTY DIRECTOR						Х		120,750.	0.	84.
(4) MURRAY L. FISHER	1.00									
CHAIR		Х		Х				0.	0.	0.
(5) SOPHIA C. KOVEN	1.00									
VICE CHAIR		Х		Х				0.	0.	0.
(6) L. MERCEDES TECH	1.00									
TREASURER		Х		Х				0.	0.	0.
(7) RONNY KRISHANA	1.00									
SECRETARY		Х		Х				0.	0.	0.
(8) JAYNI CHASE	1.00									
BOARD MEMBER		Х						0.	0.	0.
(9) JOHN DE CRUZ	1.00									
BOARD MEMBER		Х						0.	0.	0.
(10) JAMES F. LIMA	1.00									
BOARD MEMBER		Х						0.	0.	0.
(11) BRAD BURNHAM	1.00									
BOARD MEMBER		Х						0.	0.	0.
(12) SHEA THORVALDSEN	1.00									
BOARD MEMBER		Х						0.	0.	0.
(13) JEFF LEE	1.00									
BOARD MEMBER		Х						0.	0.	0.
(14) ELLIOT H. STEELMAN	1.00									
BOARD MEMBER		Х						0.	0.	0.
(15) ROBIN BRAMWELL- STEWART	1.00									
BOARD MEMBER		Х						0.	0.	0.
(16) ANDRIA CASTELLANOS	1.00									
BOARD MEMBER		Х						0.	0.	0.
(17) AYANA ELIZABETH JOHNSON	1.00									
BOARD MEMBER		Х						0.	0.	0.

Part VII Section A. Officers, Directors, Trus	tees, Key Em	oloy	ees,	and	d Hig	ghes	st C	ompensated Employee	s (continued)				
(A) Name and title	(B) Average hours per	(do box	not c	Pos heck ss per	C) sitior more rson i	<b>1</b> than (	one n an	( <b>D</b> ) Reportable compensation	(E) Reportable compensatio		1	(F) stimate nount	
	week (list any hours for related organizations below line)	tee or director	er lnstitutional trustee	Officer		Highest compensated sn.ty.vd.employee	Ĺ	from the organization (W-2/1099-MISC)	from related organization (W-2/1099-MIS	s	com fr org and	other upensation the community of the co	e ion ed
(18) KATE ORFF	1.00	드	트	6	<u> </u>	王吉	프						
BOARD MEMBER		х						0.		0.			0.
(19) MILES PINCUS	1.00												
BOARD MEMBER		х						0.		0.			0.
(20) ALEX PINCUS	1.00												
BOARD MEMBER		х						0.		0.			0.
(21) ASHLEY BRADLEY	1.00												
BOARD MEMBER		Х						0.		0.			0.
(22) XANDER FONG	1.00												
BOARD MEMBER		Х						0.		0.			0.
(23) MICHAEL JACONI	1.00												
BOARD MEMBER		Х						0.		0.			0.
(24) TOM KLIGERMAN	1.00	-											
BOARD MEMBER		Х				_		0.		0.			0.
(25) DAVID CAMERON	1.00	-								_			_
FORMER BOARD MEMBER		Х				┝		0.		0.			0.
(26) NOAH HELLER	1.00	ł								•			•
FORMER BOARD MEMBER		Х					Ļ	0.		0.	-		0.
1b Subtotal								373,314.		0.	-	55,	500.
c Total from continuation sheets to Part VI								0.		0.			0.
d Total (add lines 1b and 1c)						·····	<u> </u>	373,314.		0.			500.
<ul><li>2 Total number of individuals (including but no compensation from the organization</li></ul>	ot limited to th	ose	liste	a ar	oove	e) wn	o re	eceived more than \$100,	000 of reportable	9			3
												Yes	No
3 Did the organization list any former officer,	director, trust	ee, k	кеу е	empl	loye	e, or	hig	hest compensated emp	loyee on				
line 1a? If "Yes," complete Schedule J for si											3		Х
4 For any individual listed on line 1a, is the su													
and related organizations greater than \$150	0,000? If "Yes,	" со	mple	ete S	Sche	edule	Jf	or such individual			4	Х	
5 Did any person listed on line 1a receive or a	ccrue comper	ısati	on fi	rom	any	unre	elate	ed organization or individ	dual for services				
rendered to the organization? If "Yes." com	plete Schedule	e J f	or su	ıch į	oers	on					5		Х
Section B. Independent Contractors													
1 Complete this table for your five highest con	mpensated inc	lepe	nde	nt co	ontra	acto	rs th	nat received more than \$	3100,000 of comp	oensa	tion fro	mc	
the organization. Report compensation for t	the calendar ye	ear e	endir	ng w	ith c	or wi	thin T	the organization's tax y	ear.				
(A)	addraga							(B)	.am daaa	_	))		_
Name and business	address	NO	NE					Description of s	services		Compe	Isalioi	
							$\dashv$						
							-						
2 Total number of independent contractors (in	a aludina but n	مداند	~:+~ <i>:</i>	J + 0	+600	منا م	+04	abaya) who recained m	ara than				

\$100,000 of compensation from the organization SEE PART VII, SECTION A CONTINUATION SHEETS

	BOR FOUNDAT		_						27-29184	
Part VII Section A. Officers, Directors, Tru	ıstees, Key Er	nplo	yee	s, aı	nd H	lighe	est (	Compensated Employe	es (continued)	
(A)	(B)				C)			(D)	(E)	(F)
Name and title	Average			Pos	ition	1		Reportable	Reportable	Estimated
	hours	(c			that		ly)	compensation	compensation	amount of
	per	Ť				ΓĖ	<u> </u>	from	from related	other
	week					ee Ge		the	organizations	compensation
	(list any	ţoţ				e Se		organization	(W-2/1099-MISC)	from the
	hours for	direc				d em		(W-2/1099-MISC)	(** =/ 1000 *********************************	organization
	related	e 0r	stee			sate		(** 2) 1000 (***)		and related
	organizations	ruste	l trus		ee/	n per				organizations
	below	lualt	tiona		- G	it Co	_			organizations
	line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
27\ CADIEGN INDEN MAINED	1.00	=	=	0	~	工	Œ			
27) CARLEEN LYDEN-WALKER ORMER BOARD MEMBER	1.00	х						0.	0.	(
ORMER BOARD MEMBER		Λ						0.	٠.	
		1								
		1								
		1								
		1								
		1								
		1								
		1								
	1	1	ı	I	I	l	1	i	I	

27-2918478

Form 990 (2020) NEW YORK H

			Check if Schedule O contains a response of	or note to any lin	a in this Dart VIII			
			Check if Schedule O contains a response t	or flote to arry life	(A)	(B)	(C)	(D)
					Total revenue	Related or exempt	Unrelated	Revenuè excluded
						function revenue	business revenue	from tax under sections 512 - 514
	_	_	Endowled committee					30000013 3 12 3 14
ants	1		Federated campaigns 1a					
G G			Membership dues 1b	185,198.				
ts, An			Fundraising events 1c	103,190.				
Contributions, Gifts, Grants and Other Similar Amounts			Related organizations 1d	1,978,048.				
ns, Sim			Government grants (contributions) 1e	1,970,040.				
utio er (		Ť	All other contributions, gifts, grants, and	2 240 060				
ğ			similar amounts not included above 1f	2,340,060.				
ont		_	Noncash contributions included in lines 1a-1f	230,634.	4 502 206			
C		n	Total. Add lines 1a-1f		4,503,306.			
			DDOGDAM GEDUTGE EEEG	900099	160 244	160 244		
ice	2	_	PROGRAM SERVICE FEES	900099	168,344.	168,344.		
er Je		b						
n S reni		С						
ırar Re∖		d						
Program Service Revenue		е						
ъ			All other program service revenue		160 244			
	_		Total. Add lines 2a-2f		168,344.			
	3		Investment income (including dividends, interes		671			671
			other similar amounts)		671.			671.
	4		Income from investment of tax-exempt bond pr					
	5		Royalties (i) Real	(ii) Personal				
				(II) Fersorial				
			Gross rents 6a					
			Less: rental expenses 6b					
			Rental income or (loss) 6c					
			Net rental income or (loss)  Gross amount from sales of (i) Securities	(ii) Other				
	′	а	(7	(ii) Other				
		L	assets other than inventory  Less: cost or other basis					
ø		D						
Revenue		_						
eve			. ,	•	902.			902.
er B	۰		Net gain or (loss)  Gross income from fundraising events (not		302.			302.
Othe	٥	а	including \$ 185,198. of					
O			contributions reported on line 1c). See					
			Part IV, line 188a	30,575.				
		h	Less: direct expenses 8b	25,980.				
			Net income or (loss) from fundraising events	<b>&gt;</b>	4,595.			4,595.
			Gross income from gaming activities. See		, , , ,			,
	ľ	u	Part IV, line 19 9a					
		h	Less: direct expenses 9b					
			Net income or (loss) from gaming activities	<b></b>				
			Gross sales of inventory, less returns					
		u	and allowances					
		h	Less: cost of goods sold 10b					
			Net income or (loss) from sales of inventory	<b>•</b>				
			seems s. (1888) from saids of inventory	Business Code				
Sno	11	а	OTHER	900099	5,323.			5,323.
nec	•	b			, , ,			,
ella		c						
Miscellaneous Revenue			All other revenue					
Σ			Total. Add lines 11a-11d		5,323.			
	12		Total revenue. See instructions		4,683,141.	168,344.	0.	11,491.
				-	•	•		

27-2918478

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

<u> </u>	Check if Schedule O contains a respons	(A)	(B)	(C)	(D)
	ot include amounts reported on lines 6b, b, 9b, and 10b of Part VIII.	Total expenses	Program service expenses	Management and general expenses	Fundraising expenses
	Grants and other assistance to domestic organizations				
	and domestic governments. See Part IV, line 21	3,000.	3,000.		
	Grants and other assistance to domestic				
	individuals. See Part IV, line 22				
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
	trustees, and key employees	190,706.	150,703.	17,882.	22,121
6	Compensation not included above to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	2,009,789.	1,586,996.	191,478.	231,315
	Pension plan accruals and contributions (include				
	section 401(k) and 403(b) employer contributions)				
9	Other employee benefits	436,821.	346,669.	37,278.	52,874
	Payroll taxes	176,221.	139,853.	15,038.	21,330
	Fees for services (nonemployees):				
а	Management				
	Legal				
	Accounting	67,480.		67,480.	
	Lobbying	7,200.		7,200.	
	Professional fundraising services. See Part IV, line 17	,		·	
	Investment management fees	34.		34.	
	Other. (If line 11g amount exceeds 10% of line 25,				
_	column (A) amount, list line 11g expenses on Sch 0.)	497,630.	468,008.	10,272.	19,350
	Advertising and promotion				
		37,108.	1,156.	1,379.	34,573
	Office expensesInformation technology			_,	
	Royalties				
	Occupancy	10,033.	6,707.	696.	2,630
	Travel	10,033.	0,707.	050.	2,030
	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials				
	Conferences, conventions, and meetings			+	
	Interest				
	Payments to affiliates	61 107	12 174	10 022	
	Depreciation, depletion, and amortization	61,197.	42,174.	19,023.	
	Insurance	62,114.	17,792.	44,322.	
	Other expenses. Itemize expenses not covered above (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.)				
	PROGRAM	348,663.	348,663.		
-	OTHER	104,331.	59,327.	28,204.	16,800
~	FACILITIES & EQUIP. REN	61,949.	51,379.	10,445.	125
d		-,	, = , =		
	All other expenses				
	Total functional expenses. Add lines 1 through 24e	4,074,276.	3,222,427.	450,731.	401,118
	Joint costs. Complete this line only if the organization	-,,	, , , ,		,
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here if following SOP 98-2 (ASC 958-720)				

# Form 990 (2020) Part X | Balance Sheet

2ar	t X	Balance Sheet					
		Check if Schedule O contains a response or r	ote to an	y line in this Part X			
					<b>(A)</b> Beginning of year		<b>(B)</b> End of year
	1	Cash - non-interest-bearing	149,105.	1	181,08		
	2	Savings and temporary cash investments			1,048,601.	2	1,684,88
	3	Pledges and grants receivable, net	729,470.	3	659,70		
	4	Accounts receivable, net			4		
	5	Loans and other receivables from any current					
		trustee, key employee, creator or founder, sub	ostantial c	contributor, or 35%			
		controlled entity or family member of any of these persons				5	
	6	Loans and other receivables from other disqu	alified per	rsons (as defined			
		under section 4958(f)(1)), and persons describ	ed in sec	tion 4958(c)(3)(B)		6	
ပ္သ	7	Notes and loans receivable, net				7	
Assets	8	Inventories for sale or use				8	
8	9	Donat alid accompany and all forms of all accompany			43,911.	9	51,71
	10a	Land, buildings, and equipment: cost or other	.				
		basis. Complete Part VI of Schedule D	10a	843,959.			
	b	Less: accumulated depreciation	10b	264,145.	641,011.	10c	579,81
	11	Investments - publicly traded securities			31,648.	11	39,66
	12	Investments - other securities. See Part IV, line				12	
	13	Investments - program-related. See Part IV, lin	e 11			13	
	14	Intangible assets				14	
	15	Other assets. See Part IV, line 11		15			
	16	Total assets. Add lines 1 through 15 (must ed	2,643,746.	16	3,196,85		
	17	Accounts payable and accrued expenses	127,425.	17	122,91		
	18	Grants payable		18			
	19	Deferred revenue			270,399.	19	210,92
	20	Tax-exempt bond liabilities				20	
	21	Escrow or custodial account liability. Complet				21	
ູ	22	Loans and other payables to any current or fo					
Liabilities		trustee, key employee, creator or founder, sub	ostantial c	contributor, or 35%			
		controlled entity or family member of any of the				22	
֡֡֞֡֡֞֞֡֡֡֞֡֡֡֡֡֡֡֡	23	Secured mortgages and notes payable to unr	elated thi			23	
	24	Unsecured notes and loans payable to unrela	ted third			24	
	25	Other liabilities (including federal income tax,					
		parties, and other liabilities not included on lir					
		of Schedule D				25	
	26	<b>T</b>			397,824.	26	333,84
		Organizations that follow FASB ASC 958, c	heck her	e ▶ X			
se		and complete lines 27, 28, 32, and 33.					
ä	27	Net assets without donor restrictions		L	1,189,849.	27	1,929,40
gal	28	Net assets with donor restrictions			1,056,073.	28	933,60
림		Organizations that do not follow FASB ASC					
ᄀ		and complete lines 29 through 33.					
, P	29	Capital stock or trust principal, or current fund	ds			29	
i Ser	30	Paid-in or capital surplus, or land, building, or				30	
AS	31	Retained earnings, endowment, accumulated				31	
Net Assets or Fund Balances	32	Total net assets or fund balances			2,245,922.	32	2,863,01
-	33	Total liabilities and net assets/fund balances			2,643,746.	33	3,196,85

Pa	rt XI Reconciliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI				
1	Total revenue (must equal Part VIII, column (A), line 12)	1	4	,683,	141.
2	Total expenses (must equal Part IX, column (A), line 25)	2	4	,074,	276.
3	3 Revenue less expenses. Subtract line 2 from line 1				865.
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	2	,245,	922.
5	Net unrealized gains (losses) on investments	5		8,	227.
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain on Schedule O)	9			0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,				
	column (B))	10	2	,863,	014.
Pa	rt XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII		<u></u>		
				Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other				
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	Э.			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		Х
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	on a			
	separate basis, consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Х	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate	basis,			
	consolidated basis, or both:				
	X    Separate basis      Both consolidated and separate basis				
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	audit,			
	review, or compilation of its financial statements and selection of an independent accountant?		2c	Х	
	If the organization changed either its oversight process or selection process during the tax year, explain on Sche	edule O.			
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single	gle Audit			
	Act and OMB Circular A-133?		. 3a	Х	
b		ed audit			
	or audits, explain why on Schedule O and describe any steps taken to undergo such audits		3b	Х	
			Form	990	(2020)

032012 12-23-20

#### **SCHEDULE A**

Department of the Treasury Internal Revenue Service

(Form 990 or 990-EZ)

Name of the organization

# **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2020
Open to Public

Inspection
Employer identification number

	NEW YORK HARBOR FOUNDATION, INC. 27-2918							27-2918478	
Part I	Reason for Public (	Charity Status.	(All organizations must c	omplete th	nis part.) S	ee instructions	3.		
The org	anization is not a private found	ation because it is: (F	For lines 1 through 12, cl	heck only	one box.)				
1 🖳	A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i).								
2	A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ).)								
3	A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii).								
4	A medical research organiz	ation operated in cor	njunction with a hospital	described	in <b>sectio</b>	n 170(b)(1)(A)	(iii). Enter	the hospital's name	,
	city, and state:								
5	An organization operated for	or the benefit of a col	lege or university owned	or operate	ed by a go	vernmental un	it describe	ed in	
	section 170(b)(1)(A)(iv). (0	Complete Part II.)							
6	A federal, state, or local go	vernment or governm	nental unit described in	section 17	70(b)(1)(A)	(v).			
7 X	An organization that norma	lly receives a substar	ntial part of its support fr	om a gove	ernmental i	unit or from th	e general p	oublic described in	
	section 170(b)(1)(A)(vi). (C	omplete Part II.)							
8	A community trust describe	ed in <b>section 170(b)(</b>	(1)(A)(vi). (Complete Part	t II.)					
9	An agricultural research org	ganization described	in section 170(b)(1)(A)(	ix) operate	ed in conju	inction with a l	and-grant	college	
	or university or a non-land-o	grant college of agric	ulture (see instructions).	Enter the r	name, city	, and state of t	he college:	or	
	university:								
10	An organization that norma	Illy receives (1) more	than 33 1/3% of its supp	ort from c	ontributior	ns, membershi	p fees, and	d gross receipts fron	n
	activities related to its exen	npt functions, subjec	t to certain exceptions; a	and (2) no	more than	33 1/3% of its	support fr	rom gross investmer	nt
	income and unrelated busin	ness taxable income	(less section 511 tax) fro	m busines	ses acqui	red by the orga	anization a	after June 30, 1975.	
	See <b>section 509(a)(2).</b> (Co	mplete Part III.)							
11 _	An organization organized	and operated exclusi	vely to test for public sat	fety. See	section 50	)9(a)(4).			
12	An organization organized	and operated exclusi	vely for the benefit of, to	perform tl	ne functior	ns of, or to car	ry out the	purposes of one or	
	more publicly supported or	ganizations describe	d in <b>section 509(a)(1)</b> o	r section :	509(a)(2).	See <b>section 5</b>	09(a)(3). (	Check the box in	
_	lines 12a through 12d that	describes the type of	f supporting organizatior	and com	plete lines	12e, 12f, and	12g.		
a	<b>Type I.</b> A supporting orga	anization operated, s	upervised, or controlled	by its supp	orted orga	anization(s), ty	pically by	giving	
	the supported organization	on(s) the power to req	gularly appoint or elect a	majority o	f the direc	tors or trustee	s of the su	upporting	
_	organization. You must o	complete Part IV, Se	ections A and B.						
b	<b>Type II.</b> A supporting org					-		-	
	control or management of	of the supporting orga	anization vested in the sa	ame perso	ns that co	ntrol or manag	e the supp	ported	
_	organization(s). You mus								
c L	Type III functionally inte	-					y integrate	ed with,	
_	its supported organizatio		·						
d L	Type III non-functionally						-		
	that is not functionally int	-		•		="	an attentiv	/eness	
г	requirement (see instruct	•	•	•					
e L	Check this box if the orga					Type I, Type II	, Type III		
	functionally integrated, or		nally integrated supporting	ng organiz	ation.				
	nter the number of supported of	•							
g P	rovide the following information (i) Name of supported	ii) EIN	d organization(s).  (iii) Type of organization	(iv) Is the orga	inization listed	(v) Amount of	monetary	(vi) Amount of othe	
	organization	(,	(described on lines 1-10	in your governi Yes	ng document? No	support (see in:	•	support (see instruction	
			above (see instructions))	162	NO				
Tatal						i		I .	

# Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	ction A. Public Support							
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2016	<b>(b)</b> 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total	
1	Gifts, grants, contributions, and							
	membership fees received. (Do not							
	include any "unusual grants.")	3,860,134.	2,692,376.	3,182,168.	4,240,417.	4,503,306.	18,478,401.	
2	Tax revenues levied for the organ-							
	ization's benefit and either paid to							
	or expended on its behalf							
3	The value of services or facilities							
	furnished by a governmental unit to							
	the organization without charge							
4	Total. Add lines 1 through 3	3,860,134.	2,692,376.	3,182,168.	4,240,417.	4,503,306.	18,478,401.	
5	The portion of total contributions							
	by each person (other than a							
	governmental unit or publicly							
	supported organization) included							
	on line 1 that exceeds 2% of the							
	amount shown on line 11,							
	column (f)						1,687,771.	
6	Public support. Subtract line 5 from line 4.						16,790,630.	
Sec	ction B. Total Support							
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2016	<b>(b)</b> 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total	
7	Amounts from line 4	3,860,134.	2,692,376.	3,182,168.	4,240,417.	4,503,306.	18,478,401.	
8	Gross income from interest,							
	dividends, payments received on							
	securities loans, rents, royalties,							
	and income from similar sources	2,058.	1,315.	1,607.	1,385.	671.	7,036.	
9	Net income from unrelated business							
	activities, whether or not the							
	business is regularly carried on							
10	Other income. Do not include gain							
	or loss from the sale of capital							
	assets (Explain in Part VI.)	11,230.	24,025.	8,841.	2,155.	5,323.	51,574.	
11	Total support. Add lines 7 through 10					_	18,537,011.	
12	Gross receipts from related activities,	etc. (see instructio	ns)			12	572,543.	
13	First 5 years. If the Form 990 is for th	ne organization's fir	st, second, third, fo	ourth, or fifth tax ye	ear as a section 50	D1(c)(3)		
	organization, check this box and stop							
Sec	ction C. Computation of Publi	c Support Per	centage					
14						14	90.58 %	
15	Public support percentage from 2019	Schedule A, Part I	I, line 14			15	84.75 %	
16a	33 1/3% support test - 2020. If the o	organization did not	t check the box on	line 13, and line 1	4 is 33 1/3% or m	ore, check this box		
	stop here. The organization qualifies		-					
b	33 1/3% support test - 2019. If the o	organization did not	t check a box on lir	ne 13 or 16a, and I	ine 15 is 33 1/3%	or more, check this	s box	
	and stop here. The organization qual	ifies as a publicly s	upported organizat	ion				
17a	10% -facts-and-circumstances test	- 2020. If the orga	anization did not ch	neck a box on line	13, 16a, or 16b, a	nd line 14 is 10% o	r more,	
	and if the organization meets the facts	s-and-circumstance	es test, check this b	oox and stop her	e. Explain in Part	VI how the organiza	ation	
	meets the facts-and-circumstances te	st. The organization	n qualifies as a pub	licly supported or	ganization		<b>&gt;</b>	
b	10% -facts-and-circumstances test	- 2019. If the orga	anization did not ch	neck a box on line	13, 16a, 16b, or 1	7a, and line 15 is 1	0% or	
	more, and if the organization meets the	ne facts-and-circum	stances test, chec	k this box and sto	<b>op here.</b> Explain ir	n Part VI how the		
	organization meets the facts-and-circu	umstances test. The	e organization qual	ifies as a publicly	supported organiz	ation		
18	Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions							

Schedule A (Form 990 or 990-EZ) 2020

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### Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Se	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2016	<b>(b)</b> 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Gross receipts from admissions,						
	merchandise sold or services per-						
	formed, or facilities furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or bus-						
	iness under section 513						
4	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
7	Amounts included on lines 1, 2, and						
	3 received from disqualified persons						
ŀ	Amounts included on lines 2 and 3 received from other than disqualified persons that						
	exceed the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
•	Add lines 7a and 7b						
	Public support. (Subtract line 7c from line 6.)						<u> </u>
	ction B. Total Support	Τ	1	Τ	_		
	ndar year (or fiscal year beginning in)	(a) 2016	<b>(b)</b> 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
	Amounts from line 6						
108	Gross income from interest, dividends, payments received on						
	securities loans, rents, royalties,						
	and income from similar sources						
ı	Unrelated business taxable income						
	(less section 511 taxes) from businesses						
	acquired after June 30, 1975					+	<del>                                     </del>
	Add lines 10a and 10b  Net income from unrelated business					+	
••	activities not included in line 10b,						
	whether or not the business is						
12	regularly carried on Other income. Do not include gain						
12	or loss from the sale of capital						
40	assets (Explain in Part VI.)						_
	Total support. (Add lines 9, 10c, 11, and 12.)					[ [01/a]/0] augustinati	
14	First 5 years. If the Form 990 is for the	· ·		•	•	.,.,	. —
Se	check this box and stop here			• • • • • • • • • • • • • • • • • • • •			
	Public support percentage for 2020 (I			column (fl)		15	%
16	Public support percentage from 2019					16	<del></del>
	ction D. Computation of Inves					101	70
	Investment income percentage for 20			ne 13. column (f))		17	%
18	Investment income percentage from					18	<del>/</del> 6
	a 33 1/3% support tests - 2020. If the						
	more than 33 1/3%, check this box ar						`
ı	33 1/3% support tests - 2019. If the						
·	line 18 is not more than 33 1/3%, che	•			•	·	
20	Private foundation. If the organization						

032023 01-25-21

Schedule A (Form 990 or 990-EZ) 2020

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# Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

#### Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- 3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes." answer lines 3b and 3c below.
- b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- 4a Was any supported organization not organized in the United States ("foreign supported organization")? |f "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes." answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes." provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- b Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI.
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
  - b Did the organization have any excess business holdings in the tax year? (Use Schedule C. Form 4720, to determine whether the organization had excess business holdings.)

	Yes	No
1		
2		
3a		
Oh-		
3b		
3с		
4a		
4b		
4c		
5a		
<b></b>		
5b 5c		
30		
6		
7		
8		
9a		
Oh		
9b		
9с		
10a		
10b		

· ai	Continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in lines 11b and			
	11c below, the governing body of a supported organization?	11a		
b	A family member of a person described in line 11a above?	11b		
С	A 35% controlled entity of a person described in line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide			
	detail in Part VI.	11c		
Sec	tion B. Type I Supporting Organizations			
			Yes	No
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or			
	more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers,			
	directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s)			
	effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the			
	supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported	-		
_	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
	supervised, or controlled the supporting organization.	2		
Sec	tion C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors		100	110
•	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
	the supported organization(s).	1		
Sec	tion D. All Type III Supporting Organizations			
	<i>y</i> 11 0 0		Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the		100	110
•	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported	•		
_	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in line 2, above, did the organization's supported organizations have a			
Ü	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in <b>Part VI</b> the role the organization's			
	, , , , , , , , , , , , , , , , , , ,	3		
Sec	supported organizations played in this regard. tion E. Type III Functionally Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions)			
' a	The organization satisfied the Activities Test. Complete line 2 below.	•		
b	The organization is the parent of each of its supported organizations. <i>Complete</i> <b>line 3</b> <i>below</i> .			
C	The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see in.	etruction	(c)	
2	Activities Test. Answer lines 2a and 2b below.	sii ucli0li	Yes	No
a	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of		. 55	
-	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities.	2a		
b	Did the activities described in line 2a, above, constitute activities that, but for the organization's involvement,			
_	one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in			
	Part VI the reasons for the organization's position that its supported organization(s) would have engaged in			
	these activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. Answer lines 3a and 3b below.			
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			
_	trustees of each of the supported organizations? If "Yes" or "No" provide details in <b>Part VI.</b>	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each			
	of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.	3b		

Pa	rt V Type III Non-Functionally Integrated 509(a)(3) Supporting	ng Organ	izations						
1	1 Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 ( explain in Part VI). See instructions.								
	All other Type III non-functionally integrated supporting organizations must complete Sections A through E.								
Sect	ion A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)					
1	Net short-term capital gain	1							
2	Recoveries of prior-year distributions	2							
3	Other gross income (see instructions)	3							
4	Add lines 1 through 3.	4							
5	Depreciation and depletion	5							
6	Portion of operating expenses paid or incurred for production or								
	collection of gross income or for management, conservation, or								
	maintenance of property held for production of income (see instructions)	6							
7	Other expenses (see instructions)	7							
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8							
Sect	ion B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)					
1	Aggregate fair market value of all non-exempt-use assets (see								
	instructions for short tax year or assets held for part of year):								
a	Average monthly value of securities	1a							
b	Average monthly cash balances	1b							
c	Fair market value of other non-exempt-use assets	1c							
d	Total (add lines 1a, 1b, and 1c)	1d							
е	Discount claimed for blockage or other factors								
	(explain in detail in Part VI):								
2	Acquisition indebtedness applicable to non-exempt-use assets	2							
_3_	Subtract line 2 from line 1d.	3							
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount,								
	see instructions).	4							
_5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5							
6	Multiply line 5 by 0.035.	6							
_7_	Recoveries of prior-year distributions	7							
8	Minimum Asset Amount (add line 7 to line 6)	8							
Sect	ion C - Distributable Amount			Current Year					
1	Adjusted net income for prior year (from Section A, line 8, column A)	1							
2	Enter 0.85 of line 1.	2							
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3							
4	Enter greater of line 2 or line 3.	4							
5	Income tax imposed in prior year	5							
6	Distributable Amount. Subtract line 5 from line 4, unless subject to								
	emergency temporary reduction (see instructions).	6							
7	Check here if the current year is the organization's first as a non-functional	ally integrate	ed Type III supporting orga	nization (see					
	instructions).								

Schedule A (Form 990 or 990-EZ) 2020

Par	t V Type III Non-Functionally Integrated 509	(a)(3) Supporting Orga	inizations <sub>(continue</sub>	<u>d)</u>					
Secti	Section D - Distributions								
_1_	Amounts paid to supported organizations to accomplish exe	1							
2	Amounts paid to perform activity that directly furthers exemp								
	organizations, in excess of income from activity			2					
3	Administrative expenses paid to accomplish exempt purpose	es of supported organizations	3	3					
4	Amounts paid to acquire exempt-use assets			4					
5	Qualified set-aside amounts (prior IRS approval required - pri	ovide details in Part VI)		5					
6	Other distributions (describe in Part VI). See instructions.			6					
7	Total annual distributions. Add lines 1 through 6.			7					
8	Distributions to attentive supported organizations to which the	ne organization is responsive							
	(provide details in Part VI). See instructions.			8					
9	Distributable amount for 2020 from Section C, line 6			9					
10	Line 8 amount divided by line 9 amount			10					
Secti	on E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2020		(iii) Distributable Amount for 2020				
_1_	Distributable amount for 2020 from Section C, line 6								
2	Underdistributions, if any, for years prior to 2020 (reason-								
	able cause required - explain in Part VI). See instructions.								
3	Excess distributions carryover, if any, to 2020								
a	From 2015								
b	From 2016								
с	From 2017								
d	From 2018								
е	From 2019								
f	Total of lines 3a through 3e								
g	Applied to underdistributions of prior years								
h	Applied to 2020 distributable amount								
i_	Carryover from 2015 not applied (see instructions)								
j_	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.								
4	Distributions for 2020 from Section D,								
	line 7: \$								
а	Applied to underdistributions of prior years								
b	Applied to 2020 distributable amount								
с	Remainder. Subtract lines 4a and 4b from line 4.								
5	Remaining underdistributions for years prior to 2020, if								
	any. Subtract lines 3g and 4a from line 2. For result greater								
	than zero, explain in Part VI. See instructions.								
6	Remaining underdistributions for 2020. Subtract lines 3h								
	and 4b from line 1. For result greater than zero, explain in								
	Part VI. See instructions.								
7	Excess distributions carryover to 2021. Add lines 3j								
	and 4c.								
8	Breakdown of line 7:								
а	Excess from 2016								
b	Excess from 2017								
С	Excess from 2018								
d	Excess from 2019								
е	Excess from 2020								

Schedule A (Form 990 or 990-EZ) 2020

Part VI	Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12;
i dit vi	Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C,
	line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V,
	Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information.
	(See instructions.)
	Gee instructions.)
- <del></del>	

#### SCHEDULE C

(Form 990 or 990-EZ)

# **Political Campaign and Lobbying Activities**

For Organizations Exempt From Income Tax Under section 501(c) and section 527

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Complete if the organization is described below. ► Attach to Form 990 or Form 990-EZ. ► Go to www.irs.gov/Form990 for instructions and the latest information.

If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," on Form 990, Part IV, line 5 (Proxy Tax) (See separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (See separate instructions), then

Section 501(c)(4) (5) or (6) organizations: Complete Part III.

Name of orga	anization			Empl	oyer identification number
		ARBOR FOUNDATION, INC.			27-2918478
Part I-A	Complete if the org	anization is exempt und	ler section 501(c)	or is a section 527 or	ganization.
2 Politica		ation's direct and indirect politic ures gn activities			
Part I-B	Complete if the org	anization is exempt und	ler section 501(c)(	3).	
2 Enter th	ne amount of any excise tax	incurred by the organization uni incurred by organization manag n 4955 tax, did it file Form 4720	ers under section 4955	<b>▶</b> \$ <b>▶</b> \$	
<b>4a</b> Was a o	correction made? " describe in Part IV.				Yes No
Part I-C	Complete if the org	anization is exempt und	ler section 501(c),	except section 501(c)	)(3).
2 Enter the exempt	ne amount of the filing organ function activities	l by the filing organization for se ization's funds contributed to of	ther organizations for se	ection 527  \$	
		. Add lines 1 and 2. Enter here a			
		1120-POL for this year?			
5 Enter th made p contribu	ne names, addresses and en ayments. For each organiza utions received that were pro	inployer identification number (Elition listed, enter the amount pai comptly and directly delivered to additional space is needed, pro-	N) of all section 527 polid from the filing organiz a separate political orga	litical organizations to which cation's funds. Also enter the anization, such as a separate	the filing organization amount of political
	(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter -0	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization.  If none, enter -0

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990 or 990-EZ) 2020

LHA

032041 12-02-20

Schedule C (Form 990 or 990-EZ) 2020			504/-\/0\ I CI-		918478 Page <b>2</b>
Part II-A Complete if the org section 501(h)).	anization is exen	npt under section	1 501(c)(3) and file	a Form 5/68 (ele	ction under
	tion belonge to an effi	interd over the distin	Dort IV analy officiated		and durant FINI
	ū	•	Part IV each affiliated	group member's name	e, address, EIN,
. — .	re of excess lobbying e	• •	viciono apply		
Limi	tion checked box A ar ts on Lobbying Experditures" means amou	nditures		(a) Filing organization's totals	<b>(b)</b> Affiliated group totals
				totais	
1a Total lobbying expenditures to influ					
<b>b</b> Total lobbying expenditures to influence				7,200.	
c Total lobbying expenditures (add li	nes 1a and 1b)			7,200.	
<b>d</b> Other exempt purpose expenditure				4,067,076.	
e Total exempt purpose expenditure	•			4,074,276.	
f Lobbying nontaxable amount. Enti		following table in both	n columns.	353,714.	
If the amount on line 1e, column (a) o	or (b) is: The lob	bying nontaxable am	ount is:		
Not over \$500,000	20% of	the amount on line 1e.			
Over \$500,000 but not over \$1,000	0,000 \$100,00	00 plus 15% of the exce	ess over \$500,000.		
Over \$1,000,000 but not over \$1,5	00,000 \$175,00	00 plus 10% of the exce	ess over \$1,000,000.		
Over \$1,500,000 but not over \$17	000,000 \$225,00	00 plus 5% of the exces	ss over \$1,500,000.		
Over \$17,000,000	\$1,000,	000.			
g Grassroots nontaxable amount (er	iter 25% of line 1f)			88,429.	
h Subtract line 1g from line 1a. If zer	o or less, enter -0			0.	
i Subtract line 1f from line 1c. If zero	o or less, enter -0			0.	
j If there is an amount other than ze	ro on either line 1h or l	ine 1i, did the organiza	ation file Form 4720		
reporting section 4911 tax for this	year?				Yes No
(Some organizations t	hat made a section 50	eraging Period Under D1(h) election do not l ate instructions for lir	nave to complete all o	f the five columns be	elow.
	Lobbying Exper	nditures During 4-Yea	r Averaging Period		T
Calendar year (or fiscal year beginning in)	<b>(a)</b> 2017	<b>(b)</b> 2018	<b>(c)</b> 2019	(d) 2020	(e) Total
2a Lobbying nontaxable amount	324,015.	341,921.	341,845.	353,714.	1,361,495.
<b>b</b> Lobbying ceiling amount (150% of line 2a, column(e))					2,042,243.
c Total lobbying expenditures	21,900.		7,400.	7,200.	36,500.
d Grassroots nontaxable amount	81,004.	85,480.	85,461.	88,429.	340,374.
e Grassroots ceiling amount (150% of line 2d, column (e))					510,561.
f Graceroote labbuing expanditures					

Schedule C (Form 990 or 990-EZ) 2020

# Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

1 During the year, did the filing organization attempt to influence foreign, national, state, or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of: a Volunteers? b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)? c Media advertisements? d Mailings to members, legislators, or the public? e Publications, or published or broadcast statements? f Grants to other organizations for lobbying purposes? g Direct contact with legislators, their staffs, government officials, or a legislative body? h Railies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? i Other activities in line 1 cause the organization to be not described in section 501(c)(3)? b if "Yes," enter the amount of any tax incurred under section 4912 c if "Yes," enter the amount of any tax incurred by organization managers under section 4912 d if the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?  Part III-A] Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or sect 501(c)(6).  1 Were substantially all (90% or more) dues received nondeductible by members? 2 Did the organization make only in-house lobbying expenditures of \$2,000 or less? 3 Did the organization agree to carry over lobbying and political campaign activity expenditures from the prior year? 3 Did the organization agree to carry over lobbying and political campaign activity expenditures from the prior year? 3 Did section 162(e) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part II answered "Yes."  1 Dues, assessments and similar amounts from members 2 Section 162(e) onodeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).  a Current year  b Carryover from last year c Total Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	did the filing organization attempt to influence foreign, national, state, or including any attempt to influence public opinion on a legislative matter nrough the use of:  nagement (include compensation in expenses reported on lines 1c through 1i)?  nents?	mount
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Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?  b If "Yes," enter the amount of any tax incurred under section 4912 c If "Yes," enter the amount of any tax incurred by organization managers under section 4912 d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?  art III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or sect 501(c)(6).  1 Were substantially all (90% or more) dues received nondeductible by members? 2 Did the organization make only in-house lobbying expenditures of \$2,000 or less? 3 Did the organization agree to carry over lobbying and political campaign activity expenditures from the prior year?  art III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or sect 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part II answered "Yes."  1 Dues, assessments and similar amounts from members 2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).  a Current year  b Carryover from last year  c Total  3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues  3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues		
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c If "Yes," enter the amount of any tax incurred by organization managers under section 4912  d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?  art III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or sect 501(c)(6).  Were substantially all (90% or more) dues received nondeductible by members?  Did the organization make only in-house lobbying expenditures of \$2,000 or less?  Did the organization agree to carry over lobbying and political campaign activity expenditures from the prior year?  art III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or sect 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part II answered "Yes."  Dues, assessments and similar amounts from members  Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).  a Current year  b Carryover from last year  c Total  Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues  3	in line 1 cause the organization to be not described in section 501(c)(3)?	
d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?  art III-A   Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or sect 501(c)(6).  Were substantially all (90% or more) dues received nondeductible by members?  Did the organization make only in-house lobbying expenditures of \$2,000 or less?  Did the organization agree to carry over lobbying and political campaign activity expenditures from the prior year?  Tomplete if the organization is exempt under section 501(c)(4), section 501(c)(5), or sect 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part II answered "Yes."  Dues, assessments and similar amounts from members  Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).  Current year  Carryover from last year  Carryover from last year  Carryover from last year  Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues  3		
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501(c)(6).  I Were substantially all (90% or more) dues received nondeductible by members?  Did the organization make only in-house lobbying expenditures of \$2,000 or less?  Did the organization agree to carry over lobbying and political campaign activity expenditures from the prior year?  The complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or sect 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part III answered "Yes."  Dues, assessments and similar amounts from members  Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).  Current year  Carryover from last year	ization incurred a section 4912 tax, did it file Form 4720 for this year?	
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Did the organization make only in-house lobbying expenditures of \$2,000 or less?  Did the organization agree to carry over lobbying and political campaign activity expenditures from the prior year?  art III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or sect 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part II answered "Yes."  Dues, assessments and similar amounts from members  Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).  a Current year  b Carryover from last year  c Total  Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues  3  2  2  3  3  3  3  3  3  4  5  5  6  7  7  8  7  8  7  8  8  8  8  8  8  8	Yes	N <sub>1</sub>
Did the organization make only in-house lobbying expenditures of \$2,000 or less?  Did the organization agree to carry over lobbying and political campaign activity expenditures from the prior year?  art III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or sect 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part II answered "Yes."  Dues, assessments and similar amounts from members  Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).  a Current year  b Carryover from last year  c Total  Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues  3  2  2  3  3  3  3  3  3  4  5  5  6  7  7  8  7  8  7  8  8  8  8  8  8  8		+
Did the organization agree to carry over lobbying and political campaign activity expenditures from the prior year?  The string of the organization agree to carry over lobbying and political campaign activity expenditures from the prior year?  The string of the organization is exempt under section 501(c)(4), section 501(c)(5), or sect 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part III answered "Yes."  Dues, assessments and similar amounts from members  Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).  The current year by Carryover from last year 2b Carryover from last year 2c 2b 2c Total 3c 2c 3d		+
Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or sect 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part II answered "Yes."  Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).  a Current year b Carryover from last year c Total Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues  3		+
Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).  a Current year  b Carryover from last year  c Total  3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues  3		
expenses for which the section 527(f) tax was paid).  a Current year  b Carryover from last year  c Total  3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues  3		
b Carryover from last year     2b       c Total     2c       3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues     3	nich the section 527(f) tax was paid).	
b Carryover from last year     2b       c Total     2c       Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues     3	2a	
c Total 2c Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues 3		
Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues		
If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess	ent and the amount on line 2c exceeds the amount on line 3, what portion of the excess	
does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political		
expenditure next year?	year?	
Taxable amount of lobbying and political expenditures (See instructions)5		
art IV Supplemental Information	emental Information	

### **SCHEDULE D** (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

▶ Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Open to Public Inspection

Name of the organization

NEW YORK HARBOR FOUNDATION, INC.

**Employer identification number** 27 - 2918478

Par	t I Organizations Maintaining Donor Advised Fur	nds or Other Similar	Funds or Ac	counts. Complete if the
	organization answered "Yes" on Form 990, Part IV, line 6.			·
		(a) Donor advised funds	(	b) Funds and other accounts
1	Total number at end of year			
2	Aggregate value of contributions to (during year)			
3	Aggregate value of grants from (during year)			
4	Aggregate value at end of year			
5	Did the organization inform all donors and donor advisors in writing	that the assets held in dor	nor advised fund	ds
	are the organization's property, subject to the organization's exclus	ive legal control?		Yes No
6	Did the organization inform all grantees, donors, and donor advisors	s in writing that grant funds	s can be used o	nly
	for charitable purposes and not for the benefit of the donor or dono	r advisor, or for any other p	ourpose conferri	ing
	impermissible private benefit?			
Par	t II Conservation Easements. Complete if the organization	tion answered "Yes" on Fo	rm 990, Part IV,	line 7.
1	Purpose(s) of conservation easements held by the organization (che			
	Preservation of land for public use (for example, recreation or	education) Preser	vation of a histo	orically important land area
	Protection of natural habitat	Preser	vation of a certi	fied historic structure
	Preservation of open space			
2	Complete lines 2a through 2d if the organization held a qualified co	nservation contribution in t	he form of a co	
	day of the tax year.			Held at the End of the Tax Year
a				2a
b				2b
C	Number of conservation easements on a certified historic structure			2c
d	Number of conservation easements included in (c) acquired after 7/			
_	listed in the National Register			2d
3	Number of conservation easements modified, transferred, released,	extinguished, or terminate	ed by the organi	zation during the tax
	year >	Contract N		
4	Number of states where property subject to conservation easement		allia a a f	
5	Does the organization have a written policy regarding the periodic r	_		Yes No
6	violations, and enforcement of the conservation easements it holds Staff and volunteer hours devoted to monitoring, inspecting, handli			
U	Starr and voidificer flours devoted to morntoning, inspecting, mandin	ng or violations, and emore	ing conservatio	in easements during the year
7	Amount of expenses incurred in monitoring, inspecting, handling of	violations and enforcing of	onservation ear	sements during the year
•	► \$	violations, and emoroting e	onservation eac	sements daming the year
8	Does each conservation easement reported on line 2(d) above satis	fv the requirements of sect	tion 170(h)(4)(B)	(i)
_	and section 170(h)(4)(B)(ii)?			
9	In Part XIII, describe how the organization reports conservation eas			
	balance sheet, and include, if applicable, the text of the footnote to		•	
	organization's accounting for conservation easements.			
Par	t III Organizations Maintaining Collections of Art,	Historical Treasures	, or Other S	imilar Assets.
	Complete if the organization answered "Yes" on Form 990, F	Part IV, line 8.		
1a	If the organization elected, as permitted under FASB ASC 958, not	to report in its revenue stat	tement and bala	ance sheet works
	of art, historical treasures, or other similar assets held for public exh	nibition, education, or resea	arch in furtheran	ice of public
	service, provide in Part XIII the text of the footnote to its financial st	atements that describes th	ese items.	
b	If the organization elected, as permitted under FASB ASC 958, to re-	eport in its revenue stateme	ent and balance	sheet works of
	art, historical treasures, or other similar assets held for public exhib	ition, education, or researc	h in furtherance	of public service,
	provide the following amounts relating to these items:			
	(i) Revenue included on Form 990, Part VIII, line 1			<b>&gt;</b> \$
	(ii) Assets included in Form 990, Part X			<b>&gt;</b> \$
2	If the organization received or held works of art, historical treasures	, or other similar assets for	financial gain, p	provide
	the following amounts required to be reported under FASB ASC 95	8 relating to these items:		
а	Revenue included on Form 990, Part VIII, line 1			<b>&gt;</b> \$
	Assets included in Form 990, Part X			
LHA	For Paperwork Reduction Act Notice, see the Instructions for Fe	orm 990.		Schedule D (Form 990) 2020

Par	t III Organizations Maintaining C	ollections of Ar	t, Histo	orical Tre	asures, or	Other	Similar A	Assets	(conti	nued)	age
3	Using the organization's acquisition, accession								(00/////	<del>, u u u ,</del>	
	collection items (check all that apply):			•							
а	Public exhibition	d		Loan or exc	hange progra	m					
b	Scholarly research	е	, .	Other							
С	Preservation for future generations										
4	Provide a description of the organization's co	llections and explain	n how th	ey further th	ne organizatio	n's exem	pt purpose	in Part	XIII.		
5	During the year, did the organization solicit o	r receive donations o	of art, his	storical treas	sures, or othe	r similar a	ssets				
	to be sold to raise funds rather than to be ma								Yes		No
Par	t IV Escrow and Custodial Arrang		ete if the	organizatio	n answered "	Yes" on F	orm 990, F	Part IV, I	ine 9, or		
	reported an amount on Form 990, Par	t X, line 21.									
1a	Is the organization an agent, trustee, custodi	an or other intermed	iary for o	contributions	s or other ass	ets not in	cluded		_		_
	on Form 990, Part X?							L	Yes		No
b	If "Yes," explain the arrangement in Part XIII	and complete the fol	lowing t	able:							
									Amoun	t	
С	Beginning balance						1c				
d	Additions during the year						1d				
е	Distributions during the year						1e				
f	Ending balance						1f				
	Did the organization include an amount on Fo					•	y?	L	Yes	Ļ	_ No
_	If "Yes," explain the arrangement in Part XIII.										
Pai	t V Endowment Funds. Complete i										
		(a) Current year	(b) P	rior year	(c) Two year	s back (	<b>d)</b> Three yea	rs back	<b>(e)</b> Fou	r years	back
1a	Beginning of year balance										
b	Contributions										
С	Net investment earnings, gains, and losses										
d	Grants or scholarships										
е	Other expenditures for facilities										
_	and programs										
f	Administrative expenses										
g	End of year balance		<i>.</i>								
2	Provide the estimated percentage of the curr	ent year end balance		j, column (a)	)) held as:						
а	Board designated or quasi-endowment		_%								
b	Permanent endowment	%									
С		%									
_	The percentages on lines 2a, 2b, and 2c short	•									
за	Are there endowment funds not in the posses	ssion of the organiza	ition tha	t are neid ar	na aaministere	ea for the	organizatio	on	1	V	
	by:								0-(:)	Yes	No
	(i) Unrelated organizations								3a(i)		
<b>L</b>	(ii) Related organizations	tions listed as requir		abadula DO					3a(ii)		
4	Describe in Part XIII the intended uses of the								3b		<u> </u>
	t VI Land, Buildings, and Equipm		wment	urius.							
	Complete if the organization answered		) Part IV	line 11a S	See Form 990	Part X lii	ne 10				
	Description of property	(a) Cost or o			or other		cumulated		(d) Boo	k valu	Δ
	Description of property	basis (investr			(other)		reciation		( <b>u</b> ) 600	n valu	C
12	Land	· ·	,		(23.121)						
b	Land Buildings										
C	Buildings										
d	Equipment				843,959.		264,14	5.		579	814.
	Other				, , , ,		,			,	
	. Add lines 1a through 1e. (Column (d) must e		X colum	n (R) line 1	0c)		<u> </u>	<b>—</b>		579.	814.
	(Column la) mast e	gaari omi oou, i all	., coluit	<u>, , , , , , , , , , , , , , , , , ,</u>				hedule	D (Forn		

(a) Descrip	Investments - Other Securities.			
(a) Descrip	Complete if the organization answered "Yes"			1 - 6
	tion of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end	d-of-year market value
•	al derivatives			
	held equity interests			
3) Other				
(A)				
(B) (C)				
(D)				
(E)				
(F)				
(G)				
(H)				
	b) must equal Form 990, Part X, col. (B) line 12.)			
	Investments - Program Related.	•		
	Complete if the organization answered "Yes"	on Form 990, Part IV, line	11c. See Form 990, Part X, line 13.	
	(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end	d-of-year market value
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
	b) must equal Form 990, Part X, col. (B) line 13.)			
Part IX	Other Assets.			
	Complete if the organization answered "Yes"		11d. See Form 990, Part X, line 15.	(L) Dealerston
	(a)	Description		(b) Book value
(1)				
(2)				
(3)				
(4)				
(5)	·			
(6)				
(7)				
(8) (9)				
	man (b) may at a great Forms (000, Port V, and (D) line	- 1 <i>F</i> \		
Part X	mn (b) must equal Form 990, Part X, col. (B) line Other Liabilities.	<del>- 10.]</del>		I
	Complete if the organization answered "Yes"	on Form 990. Part IV. line	11e or 11f, See Form 990. Part X. line 25	
	(a) Description of liability	5111 51111 555, 1 di 111, iii 15	110 01 111. 000 1 0111 000, 1 area, mio 20	(b) Book value
(1) Fed	eral income taxes			
(1) Fed	leral income taxes			
(1) Fed (2)	leral income taxes			
(1) Fed (2) (3)	leral income taxes			
(1) Fed (2) (3) (4)	leral income taxes			
(1) Fed (2) (3) (4) (5)	leral income taxes			
(1) Fed (2) (3) (4) (5) (6)	leral income taxes			
(1) Fed (2) (3) (4) (5) (6) (7)	leral income taxes			
(1) Fed (2) (3) (4) (5) (6) (7) (8)	leral income taxes			
(1) Fed (2) (3) (4) (5) (6) (7) (8) (9)	leral income taxes	2.25)	•	

Schedule D (Form 990) 2020

Pa	rt XI Reconciliation of Revenue per Audited Financial Sta	tements With Rev	enue per Retu	rn.	
	Complete if the organization answered "Yes" on Form 990, Part IV, lin	ne 12a.			
1	Total revenue, gains, and other support per audited financial statements			1	4,691,334.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:				
а	Net unrealized gains (losses) on investments	2a	8,227.		
b	Donated services and use of facilities				
С	Recoveries of prior year grants				
d	Other (Describe in Part XIII.)				
е	Add lines 2a through 2d		2	e	8,227.
3	Subtract line 2e from line 1			3	4,683,107.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a	34.		
b	Other (Describe in Part XIII.)	4b			
С	Add lines <b>4a</b> and <b>4b</b>			lc	34.
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I. line 12.	) <u></u>		5	4,683,141.
Pa	rt XII Reconciliation of Expenses per Audited Financial Sta	atements With Ex	penses per Ret	turn.	
	Complete if the organization answered "Yes" on Form 990, Part IV, lir				
1	Total expenses and losses per audited financial statements			1	4,074,242.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:	1 1			
а	Donated services and use of facilities	2a			
b	Prior year adjustments	2b			
С	Other losses	2c			
d	Other (Describe in Part XIII.)	2d			
е	Add lines 2a through 2d			e	0.
3	Subtract line 2e from line 1			3	4,074,242.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:	1 1	2.4		
а	Investment expenses not included on Form 990, Part VIII, line 7b		34.		
b	Other (Describe in Part XIII.)	4b			2.4
	Add lines 4a and 4b			lc -	34.
<u>5</u>	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 1 rt XIII Supplemental Information.	8.)		5	4,074,276.
lines	2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide a	ny additional information	on.		

#### **SCHEDULE G**

Department of the Treasury Internal Revenue Service

(Form 990 or 990-EZ)

#### **Supplemental Information Regarding Fundraising or Gaming Activities**

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2020

Open to Public Inspection

Name of the organization  NEW YORK H	ARBOR FOUNDATION, INC.					27-291847	ntification number 8
Part I Fundraising Activities. required to complete this part	Complete if the organization answer	red "Y	es" or	n Form 990, Part IV, I	ine 17	7. Form 990-EZ	filers are not
Indicate whether the organization rais	ed funds through any of the following  e Solicitat  f Solicitat  g Special  or oral agreement with any individual or art VII) or entity in connection with providuals or entities (fundraisers) pursua	ion of ion of fundra (includ	non-g gover ising of ing of	overnment grants nment grants events ficers, directors, trus undraising services?		Yes	
(i) Name and address of individual or entity (fundraiser)	(ii) Activity	(iii) fundr have con or con contribu			(v) Amount paid to (or retained be fundraiser listed in col. (i)		(vi) Amount paid to (or retained by) organization
		Yes	No				
<sup>-</sup> otal			<b>_</b>				
3 List all states in which the organizatio or licensing.	n is registered or licensed to solicit c	ontrib	utions	or has been notified	it is e	exempt from req	gistration

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule G (Form 990 or 990-EZ) 2020

Pa	art I	<b>Fundraising Events.</b> Complete if the of fundraising event contributions and great fundraising event contributions and great fundraising event contributions.				
		or randically grown contributions and gr	(a) Event #1 BILLION OYSTER PARTY	<b>(b)</b> Event #2	(c) Other events NONE	(d) Total events (add col. (a) through col. (c))
ne			(event type)	(event type)	(total number)	
Revenue	1	Gross receipts	215,773.			215,773.
	2	Less: Contributions	185,198.			185,198.
	3	Gross income (line 1 minus line 2)	30,575.			30,575.
	4	Cash prizes				
ø	5	Noncash prizes				
Direct Expenses	6	Rent/facility costs				
irect E	7	Food and beverages	17,054.			17,054.
	8	Entertainment	6,000.			6,000.
	9	Other direct expenses				2,926.
	10	,			<b>&gt;</b>	25,980.
D	11 art l	Net income summary. Subtract line 10 from li				4,595.
ГС	11 L I	<b>Gaming.</b> Complete if the organization \$15,000 on Form 990-EZ, line 6a.	answered "Yes" on Form	1990, Part IV, line 19,	or reported more than	
		\$15,000 0111 01111 930-LZ, iiile 0a.	T	(b) Pull tabs/instan	·	(d) Total gaming (add
ne			(a) Bingo	bingo/progressive bin		col. (a) through col. (c))
Revenue					-	.,, ., .,
Ä	1	Gross revenue				
es	2	Cash prizes				
Direct Expenses	3	Noncash prizes				
Direct E	4	Rent/facility costs				
_	5	Other direct expenses				
	6	Volunteer labor	Yes % No	YesNo	% Yes % No	
	7	Direct expense summary. Add lines 2 through	n 5 in column (d)		<b>&gt;</b>	
	8	Net gaming income summary. Subtract line 7	from line 1, column (d)		<b>&gt;</b>	
9		ter the state(s) in which the organization condu	_			
		the organization licensed to conduct gaming active. "No," explain:				Yes No
_		Tto, explain.				
		ere any of the organization's gaming licenses re			ax year?	Yes No
t	) If "	Yes," explain:				
	_					
0000	00 1	1-25-20			Sahadula C /Fa	rm 990 or 990-EZ) 2020
ひつくけ	0/ 17	IEC-IECN			ochedule G (FO	334 VL 334-EZ1ZUZU

Sche	edule G (Form 990 or 990-EZ) 2020 NEW YORK HARBOR FOUNDATION, INC.	27-2918478	Page 3
11	Does the organization conduct gaming activities with nonmembers?	Yes	☐ No
	Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity formed		
	to administer charitable gaming?	Yes	☐ No
	Indicate the percentage of gaming activity conducted in:		
	The organization's facility	13a	%
	An outside facility		<u></u> %
	Enter the name and address of the person who prepares the organization's gaming/special events books and records:		
	Name		
	Address ▶		
15a	Does the organization have a contract with a third party from whom the organization receives gaming revenue?	Yes	☐ No
	If "Yes," enter the amount of gaming revenue received by the organization > \$ and the amount of gaming revenue retained by the third party > \$	ţ	
	If "Yes," enter name and address of the third party:		
	Name		
	Address >		
16	Gaming manager information:		
	Name		
	Gaming manager compensation ▶ \$		
	Description of services provided		
	Director/officer Employee Independent contractor		
17	Mandatory distributions:		
	Is the organization required under state law to make charitable distributions from the gaming proceeds to		
	retain the state gaming license?	Yes	☐ No
b	Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the	ne	
	organization's own exempt activities during the tax year ▶ \$		
	<b>Supplemental Information.</b> Provide the explanations required by Part I, line 2b, columns (iii) and (v); an	d Part III. lines 9.	9b. 10b.
	15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions.		,,
	ios, ros, is, and rrs, as approaches any additional monatoric continuous.		

Schedule G (Form 990 or 990-EZ)	NEW YORK HARBOR FOUNDATION, INC.	27-2918478	Page 4
Schedule G (Form 990 or 990-EZ) Part IV Supplemental In	formation (continued)		
	(continued)		

### SCHEDULE J (Form 990)

Department of the Treasury

**Compensation Information** 

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23.
 ► Attach to Form 990.
 ► Go to www.irs.gov/Form990 for instructions and the latest information.

2020

OMB No. 1545-0047

Open to Public Inspection

Internal Revenue Service Name of the organization

NEW YORK HARBOR FOUNDATION, INC.

Employer identification number 27-2918478

Pa	art I Questions Regarding Compensation			
			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments  Health or social club dues or initiation fees			
	Discretionary spending account Personal services (such as maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,			
	trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?	2		
3	Indicate which, if any, of the following the organization used to establish the compensation of the organization's			
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director, but explain in Part III.			
	Compensation committee Written employment contract			
	Independent compensation consultant Compensation survey or study			
	Form 990 of other organizations  X Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a		Х
b	Participate in or receive payment from a supplemental nonqualified retirement plan?	4b		Х
С	Participate in or receive payment from an equity-based compensation arrangement?	4c		Х
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the revenues of:			
	The organization?	<u>5a</u>		X
b	Any related organization?	5b		Х
	If "Yes" on line 5a or 5b, describe in Part III.			
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the net earnings of:			
	The organization?	6a		X
b	Any related organization?	6b		Х
	If "Yes" on line 6a or 6b, describe in Part III.			
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments			
_	not described on lines 5 and 6? If "Yes," describe in Part III	7		Х
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			
	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		Х
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53 4958-6(c)?	l a	1	1

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2020

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B)
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation	Derients	(6)(1)-(0)	reported as deferred on prior Form 990
(1) PETER MALINOWSKI	(i)	151,632.	0.	0.	0.	27,492.	179,124.	0.
EXECUTIVE DIRECTOR	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i) (ii)							
	(i)							
	(ii)							
-	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)	_						
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							

Part III   Supplemental Information
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

### **SCHEDULE M** (Form 990)

**Noncash Contributions** 

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

▶ Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

Attach to Form 990.

NEW YORK HARBOR FOUNDATION, INC.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Employer identification number

27-2918478

rai	ti Types of Property							
		(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line	noncash contrib	etermin		S
1	Art - Works of art							
	Art - Historical treasures							
	Art - Fractional interests							
4	Books and publications							
5	Clothing and household goods							
6	Cars and other vehicles							
7	Boats and planes							
8	Intellectual property	X	4	181,65	9 FM77			
	Securities - Publicly traded	Δ	*	101,03	J. FMV			
	Securities - Closely held stock							
11	Securities - Partnership, LLC, or							
	trust interests							
	Securities - Miscellaneous							
13	Qualified conservation contribution -							
	Historic structures							
14	Qualified conservation contribution - Other							
15	Real estate - Residential							
16	Real estate - Commercial							
17	Real estate - Other							
18	Collectibles							
19	Food inventory							
20	Drugs and medical supplies							
21	Taxidermy							
22	Historical artifacts							
23	Scientific specimens							
24	Archeological artifacts							
25	Other ( EQUIPMENT )	Х	1	29,67	0.FMV			
26	Other ( AUCTION ITEMS )	X	0	19,30	5. FMV			
27	Other • ()							
28	Other ()							
29	Number of Forms 8283 received by the organization	ation during	the tax year for co	ontributions				
	for which the organization completed Form 828	3, Part V, D	onee Acknowledg	ement <b>29</b>				
							Yes	No
30a	During the year, did the organization receive by	contributio	n any property rep	orted in Part I, lines 1 thr	ough 28, that it			
	must hold for at least three years from the date	of the initia	l contribution, and	which isn't required to be	e used for			
	exempt purposes for the entire holding period?					30a		Х
b	If "Yes," describe the arrangement in Part II.							
31	Does the organization have a gift acceptance pe	olicy that re	quires the review o	of any nonstandard contri	butions?	31	Х	
32a	Does the organization hire or use third parties of	es the organization hire or use third parties or related organizations to solicit, process, or sell noncash						
	contributions?					32a		Х
b	If "Yes," describe in Part II.							
33	If the organization didn't report an amount in co	olumn (c) foi	a type of property	for which column (a) is o	hecked,			
	describe in Part II.							
_HA	For Paperwork Reduction Act Notice, see t	the Instruct	tions for Form 990	).	Schedule l	M (Forr	n 990)	2020

032142 11-23-20 Schedule M (Form 990) 2020

#### **SCHEDULE 0**

(Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

# Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

► Attach to Form 990 or 990-EZ.

► Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2020
Open to Public

Open to Public Inspection

Name of the organization **Employer identification number** 27-2918478 NEW YORK HARBOR FOUNDATION, INC. PART III - LINE 4A THE FOUNDATION DOES ALL OF ITS BUSINESS AS BILLION OYSTER PROJECT. BILLION OYSTER PROJECT IS AN ECOSYSTEM RESTORATION AND PUBLIC EDUCATION ORGANIZATION DEDICATED TO RESTORING OYSTER REEFS TO NEW YORK HARBOR THROUGH PUBLIC EDUCATION INITIATIVES. THIS WORK IS ACCOMPLISHED THROUGH DIRECT OYSTER REEF RESTORATION, COMMUNITY ENGAGEMENT AT REEF SITES VOLUNTEERISM, DIRECT STUDENT SERVICES AND CURRICULUM AND PROFESSIONAL DEVELOPMENT FOR TEACHERS. BILLION OYSTER PROJECT ALSO OPERATED AN OYSTER SHELL COLLECTION PROGRAM IN PARTNERSHIP WITH 30 NEW YORK CITY. PART III - LINE 4B THE NEW YORK HARBOR FOUNDATION. DBA BILLION OYSTER PROJECT. URBAN ASSEMBLY NEW YORK HARBOR SCHOOL, A PUBLIC HIGH SCHOOL ON GOVERNORS ISLAND IN NEW YORK CITY. BY MAKING CONTRIBUTIONS TO SUPPORT HARBOR SCHOOL'S (1) SIX CAREER AND TECHNICAL EDUCATION (CTE) PROGRAMS IN MARINE SCIENCE AND TECHNOLOGY (AQUACULTURE, MARINE BIOLOGY RESEARCH MARINE SYSTEMS TECHNOLOGY, OCEAN ENGINEERING, PROFESSIONAL DIVING AND VESSEL OPERATIONS), (2) AFTER SCHOOL PROGRAMS (INCLUDING FISHING SAILING, SWIMMING AND OTHERS), (3) SUMMER PROGRAMS (INCLUDING INDOCK ORIENTATION FOR INCOMING FRESHMEN, BOAT BUILDING WORKSHOP AND STEM ACADEMY AT SUNY MARITIME COLLEGE), (4) WATERFRONT (INCLUDING FACILITIES, VESSELS AND STAFF), (5) GENERAL EXPENSES.

FORM 990, PART VI, SECTION A, LINE 2:

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990 or 990-EZ) 2020

Name of the organization  NEW YORK HARBOR FOUNDATION, INC.	Employer identification number 27-2918478
ALEX PINCUS (BOARD MEMBER) AND MILES PINCUS (BOARD MEMBER) HAVE A F	•
RELATIONSHIP.	
FORM 990, PART VI, SECTION B, LINE 11B:	
THE FORM 990 WILL BE REVIEWED BY THE AUDIT COMMITTEE AND FULL BOARD	
TO FILING WITH THE INTERNAL REVENUE SERVICE.	
FORM 990, PART VI, SECTION B, LINE 12C:	
BOP ANNUALLY REVIEWS AND MONITORS COMPLIANCE WITH ITS CONFLICT OF I	
POLICY TO ENSURE COMPLIANCE.	
FORM 990, PART VI, SECTION B, LINE 15A:	
THE EXECUTIVE DIRECTOR'S ANNUAL SALARY IS REVIEWED AND APPROVED BY	
BOARD OF DIRECTORS.	
FORM 990, PART VI, SECTION C, LINE 19:	
BOP'S GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, AND FINANCE	AL
STATEMENTS ARE AVAILABLE TO THE PUBLIC UPON REQUEST.	
FORM 990, PART IX, LINE 11G, OTHER FEES:	
CONTRACT SERVICES:	
	468,008.
MANAGEMENT AND GENERAL EXPENSES	10,272.
FUNDRAISING EXPENSES	19,350.
	497,630.
	497,630.